

<b>ACRONYM</b>	<b>MEANING</b>
A&E	Accident & Emergency
ACS	Accountable Care System
APMS	Alternative Provider Medical Services (a type of Primary care contract)
AQP	Any qualified provider
BAF	Board Assurance Framework
Bart's / BHT	Barts Health NHS Trust
BAU	Business as usual
BCP	Business continuity plan
BHRUT	Barking, Havering and Redbridge University Hospitals NHS Trust
BMA	British Medical Association
CAS	Clinical Assessment Service
CCG	Clinical Commissioning Group
CCG IAF	Clinical Commissioning Group Improvement and Assessment Framework
CCU	Critical Care Unit
CEG	Clinical Effectiveness group
CEPN	Community Education Provider Network
CHN	Community Health Newham Directorate
CHP	Community Health Partners
CHS	Community Health Systems
CIL	Construction Industry Levy
CPD	Continuing Professional Development
CQC	Care Quality Commission
CQRM	Clinical Quality Review Meeting
CQUINs	Commissioning for Quality and Innovation (Payment Framework)
CSU	Commissioning Support Unit
CYP	Children and Young People
DASL	Drug and Alcohol Service in London
DES	Direct Enhanced Service
DoH/ DH	Department of Health
DoPM	Department of Psychological Medicine
DRSS	Diabetes Retinopathy Screening Service
DToC	Delayed Transfers of Care
ED	Emergency Department
ELFT	East London Foundation Trust
ELHCP	East London Health and Care Partnership
EMIS web	Egton Medical Information Systems (System that records patient consults)
EPCS	Extended Primary Care Service
EPCT	Extended Primary Care Team
EPR	Electronic Patient Record
ETTF	Estates and Technology Transformation Fund
FOI	Freedom of Information
GB	Governing Body
GIA	Gross internal area
GLA	Greater London Authority

GMC	General Medical Council
GMS	General Medical Services (a type of Primary care contract)
GP	General Practitioner
HBPoS	Health Based Places of Safety
HEE	Health Education England
HLP	Healthy London Partnership
HMT	Her Majesty's Treasury
HoT	Heads of Terms (Contract Summary)
HUH	The Homerton University Hospital NHS Foundation Trust
IAPT	Increasing Access to Psychological Therapy
ICC	Integrated Care Committee
ICP	Integrated care partnership
ICS	Integrated Care System
IG	Information Governance
IMCA	Independent Mental Capacity Advocate
IMT	Information Management and Technology
INEL	Inner North East London
IPS	Individual placement and support schemes
ITT	Invitation to Tender
ITU	Intensive Therapy Unit
IUC	Integrated urgent care
JCC	Joint Commissioning Committee
JSNA	Joint Strategic Needs Assessment
KGH	King George Hospital
KPI	Key Performance Indicator
LAP	Local Area Partnership
LAS	London Ambulance Service
LAs	Local Authorities
LBN	London Borough of Newham
LBWF	London Borough of Waltham Forest
LCFS	Local Counter Fraud Specialist
LD	Learning Disability
LD SAF	Learning Disability Self-Assessment Framework
LEB	London Estates Board
LEDU	London Estates Development Unit
LES	Local enhanced service
LMC	Local Medical Committee
MHCC	Mental Health Commissioning Committee
MM	Medicines management
MoLCV	Medicines of limited clinical value
MOU	Memorandum of understanding
MPIG	Minimum Practice Income Guarantee
MSK	Musculoskeletal
NAFO	Newham Alternative Funding Option
NCCG	Newham Clinical Commissioning Group
NDPP	National diabetes prevention programme
NEL	North East London

NELCA	North East London Commissioning Alliance
NELCSU	North East London Commissioning Support Unit
NELFT	North East London Foundation Trust
NHC	Newham Health Collaborative
NHS PS	NHS Property Services
NHSE	NHS England
NHSI	NHS Improvement
NICE	National Institute of Health and Care Excellence
NUH	Newham University Hospital
NWP	Newham Wellbeing Partnership
OOH	Out of hours
OPD	Outpatient department
OPE	One Public Estate
PALS	Patient Advice and Liaison Service
PCCC	Primary Care Commissioning Committee
PCH	Primary Care Home
PCT	Primary Care Trusts
PHE	Public Health England
PMS	Personal Medical Services (a type of Primary care contract)
PPE	Patient and Public Engagement
PPG	Patient and Public Group
PREM	Patient Reported Experience Measure
PROM	Patient Reported Outcome Measures
QIPP	Quality, Innovation, Productivity and Prevention
QOF	Quality Outcome Framework (Assessor Validation Reports)
R&D	Research & Development
RAG	Red, Amber, Green
RICS	Royal Institute of Chartered Surveyors
RLH	Royal London Hospital
ROI	Return on Investment
RTT	Referral to treatment
SEP	Strategic Estates Plan
SMI	Severe mental illness
SPA	Single Point of Access
SPR	Service Program Review
STP	Sustainability and Transformation Plan or Partnership
THCCG	Tower Hamlets Clinical Commissioning Group
TOR	Terms of reference
TSCL	Transforming Services Changing Lives
TST	Transforming Services Together
UCC	Urgent Care Centre
UCLP	UCLPartners/ University College London Partners
UCWG	Urgent Care Working Group
UEC	Urgent and Emergency Care
UTC	Urgent Treatment Centre
WELC	Waltham Forest, East London and City (Integrated Care Programme)
WFCCG	Waltham Forest Clinical Commissioning Group
Whipps X / WX	Whipps Cross Hospital
WTE	Whole Time Equivalent